

C A N A D A

PROVINCE OF QUÉBEC
DISTRICT OF MONTRÉAL

SUPERIOR COURT
(Commercial Division)

Nº: 500-11-065405-256

IN THE MATTER OF THE *COMPANIES'*
CREDITORS ARRANGEMENT ACT OF:

9541-1906 QUEBEC INC.
(FORMER PELICAN INTERNATIONAL INC.)

-and-

9541-1906, INC.
(FORMER CONFLUENCE OUTDOOR INC.)

-and-

4624-4891, LLC
(FORMER PELICAN US TOPCO LLC)

Debtors

-and-

FTI CONSULTING CANADA INC.

Monitor/Applicant

APPLICATION FOR A STAY EXTENSION ORDER

(*Companies' Creditors Arrangement Act*, RSC 1985, c C-36, as amended ("**CCAA**"),
sections 11, 11.02(2) and ff)

TO ONE OF THE HONOURABLE JUSTICES OF THE SUPERIOR COURT OF
QUÉBEC, SITTING IN COMMERCIAL DIVISION, IN AND FOR THE JUDICIAL
DISTRICT OF MONTRÉAL, THE MONITOR RESPECTFULLY SUBMITS THE
FOLLOWING:

I. INTRODUCTION

1. By the present *Application for a Stay Extension Order* (the "**Application**"), FTI Consulting Canada Inc. ("**FTI**"), in its capacity as monitor in these CCAA proceedings (the "**Monitor**") to 9541-1906 Quebec Inc. ("**Former Pelican**"), 9541-1906 Inc. ("**Former Confluence**") and 4624-4891, LLC ("**Former Pelican Topco**"), hereby seeks the issuance of an order, substantially in the form of the draft order communicated herewith as **Exhibit R-1** (the "**Stay Extension Order**"),

providing for, *inter alia*, an extension of the Stay Period (as defined below) until September 30, 2026, the whole as more amply set out herein.

2. Prior to the sale of all of their assets as part of these CCAA Proceedings, Former Pelican, Former Confluence and Former Pelican Topco (collectively, the “**Debtors**”) operated as manufacturers of outdoor and camping equipment, paddle sports equipment, accessories, and other watersports products. The Debtors no longer own any assets or conduct any business operations.
3. As a result, and as more amply set out below, the Monitor is currently working to effectuate the orderly wind-down of the Debtors, which is expected to conclude in the coming months.
4. Accordingly, the Monitor respectfully submits that granting the relief contemplated in the draft Stay Extension Order is appropriate in the circumstances to allow the Monitor to continue the wind-down efforts.
5. The Monitor has prepared a report entitled *Seventh Report to the Court Submitted by FTI Consulting Canada Inc. in its Capacity as Court-Appointed Monitor*, in support of the present Application and the relief sought herein (the “**Monitor’s Seventh Report**”), which is communicated herewith as **Exhibit R-2**.

II. PROCEDURAL BACKGROUND

6. On February 28, 2025, Former Pelican filed a Notice of Intention to Make a Proposal pursuant to the BIA bearing court/estate file no. 41-3193685 (the “**Pelican NOI Proceedings**”) and KPMG Inc. was appointed as the proposal trustee in the Pelican NOI Proceedings, as appears from the *Application for the Issuance of an Initial Order, an Amended and Restated Initial Order and a Sale and Investment Solicitation Process Order* dated March 18, 2025 (the “**Initial Application**”).
7. On March 19, 2025, further to the Initial Application of the National Bank of Canada (“**NBC**”) in its capacity as lender and administrative agent, collateral agent and hypothecary representative of Bank of Montreal, Fédération des Caisses Desjardins du Québec and The Toronto-Dominion Bank (together with NBC in its capacity as lender, the “**Lenders**”), the Court issued a First Day Initial Order (the “**FDIO**”) pursuant to the CCAA and a Sale and Investment Solicitation Process Order (the “**SISP Order**”), the whole as appears from the Court record.
8. The FDIO, *inter alia*:
 - appointed the Monitor as monitor to the Debtors in these CCAA Proceedings, along with the extended Monitor’s powers sought in the Initial Application;
 - ordered a stay of proceedings in respect of the Debtors and their directors and officers until March 28, 2025, as extended thereafter pursuant to the First ARIO,

the Second ARIO (each as defined below) and several stay extension orders (the “**Stay Period**”);

- authorized a key employee retention plan in respect of certain of the Debtors’ employees and a related charge (the “**KERP Charge**”) to secure the payment of same;
 - authorized the Debtors to borrow from the Lenders a maximum principal amount of up to \$4,000,000 (“**DIP Facility**”) and authorized a related charge to secure same (“**DIP Charge**”); and
 - declared Québec as the “centre of main interest” of the Debtors and, accordingly, authorized the Monitor, as it may consider necessary or desirable, to apply to any other court, tribunal, regulatory, administrative or other body, wherever located, for orders to recognize and/or assist in carrying out the terms of the FDIO and any subsequent orders rendered by the Court in the context of these CCAA Proceedings including, without limitation, orders under Chapter 15 of the *United States Bankruptcy Code*, 11 U.S.C. §§ 101-1532.
9. The SISP Order, *inter alia*, approved the initiation of an expedited Sale and Investment Solicitation Process in respect of the Debtors’ business and assets (the “**Going Concern SISP**”) and its implementation in accordance with the Procedures for the Sale and Investment Solicitation Process annexed thereto as Schedule “A”, as appears from the Court record.
10. The SISP Order also approved the engagement of FTI Capital Advisors – Canada ULC (“**FTICA**” or the “**SISP Advisor**”) to act as SISP advisor and to assist in the implementation of the Going Concern SISP.
11. On March 19, 2025, the Monitor, in its capacity as foreign representative, commenced proceedings (the “**Chapter 15 Proceedings**”) under Chapter 15 of Title 11 of the *United States Bankruptcy Code* (the “**US Bankruptcy Code**”) in respect of each of the Debtors before the U.S. Bankruptcy Court for the district of South Carolina (Greenville Division) (the “**US Court**”).
12. On March 21, 2025, the US Court issued an order granting provisional relief pursuant to section 1519 of the US Bankruptcy Code.
13. On March 28, 2025, the Court issued an Amended and Restated Initial Order (the “**First ARIO**”) pursuant to the CCAA, as appears from the Court record.
14. The First ARIO, *inter alia*:
- extended the Stay Period until April 28, 2025;
 - increased the amount of the DIP Facility to \$6,800,000 and the DIP Charge to \$8,160,000; and

- reduced the Directors & Officers' Charge (as defined in the First ARIO) from \$1,300,000 to \$900,000.
15. On April 15, 2025, the US Court entered an order which, among other things, recognized the CCAA Proceedings as a foreign main proceeding and gave effect to the SISF Order and the First ARIO in the United States.
 16. On April 28, 2025, this Court issued an Approval, Vesting and Assignment Order (the "**GM AVO**"), thereby approving an Asset Purchase Agreement dated April 23, 2025, between Former Pelican and Former Confluence, as vendors, and 9539-5893 Québec Inc. as purchaser, and Groupe Mach Acquisition Inc. as guarantor of the purchaser (the "**Mach Transaction**").
 17. That same date, the Court issued a Stay Extension Order thereby extending the Stay Period until August 11, 2025.
 18. The Mach Transaction closed on May 10, 2025, and the Monitor notified and filed its *Certificate of the Monitor* in connection with same, the whole as appears from the Court record.
 19. As a result of the Mach Transaction's completion, the Debtors ceased to have any employees and all of their directors resigned.
 20. On June 11, 2025, the GM AVO was recognized by the US Court in the context of the Chapter 15 Proceedings.
 21. Following the closing of the Mach Transaction, the Monitor held the aggregate proceeds of sale (net of any sales taxes) as well as all remaining cash in an interest-bearing trust account (collectively, the "**Mach Collected Amount**").
 22. On August 11, 2025, the Court issued a Second Amended and Restated Initial Order (the "**Second ARIO**") and a Distribution Order, as appears from the Court record.
 23. The Second ARIO and the Distribution Order, *inter alia*:
 - authorized the distribution, in priority to any distribution to the Lenders, of approximately \$110,000 from the Mach Collected Amount to certain of the Debtors' employees in respect of priority amounts owing to them for unpaid vacation pay and bonuses accumulated in the six-month period preceding the filing of the Pelican NOI Proceedings, in accordance with section 36(7) of the CCAA;
 - authorized the distribution of \$35,500,000 from the Mach Collected Amount to NBC, in its capacity as administrative agent, in partial repayment of the amounts owing to the Lenders;

- authorized the withholding of \$257,946 from the Mach Collected Amount in order to secure the alleged right asserted by Overseas Express Consolidators (Canada) Inc. (“**OEC**”) against the Debtors, including any alleged right of retention for pre- or post-filing debts (the “**OEC Reserve**”);
 - authorized the Monitor to retain the OEC Reserve *in trust* until a settlement is reached between the Debtors and OEC or until further order of the Court;
 - authorized the Monitor, in the event of a settlement among the Debtors and OEC and upon written joint instructions therefrom, or in the event of an order by the Court, to distribute the OEC Reserve to the Lenders or to OEC, as applicable, without further order by the Court;
 - terminated, discharged and released the DIP Charge and KERP Charge; and
 - extended the Stay Period until November 30, 2025.
24. On November 25, 2025, the Court issued a stay extension order thereby extending the Stay Period until December 19, 2025, as appears from the Court record.
25. On December 12, 2025, the Court issued a stay extension order thereby further extending the Stay Period until May 29, 2026, as appears from the Court record.
26. On April 22, 2026, this Court issued an Approval, Vesting and Distribution Order (the “**GSI AVO**”) thereby approving the sale of Former Pelican Topco’s 85% equity interest in GSI Outdoors LLC (“**GSI**”) to GSI IDK Holdco, Inc. (“**GSI Holdco**”), a non-debtor entity, pursuant to the *Unit Purchase Agreement* dated April 8, 2026 (the “**GSI Transaction**”). The GSI AVO also ordered the transfer of the purchased units to GSI Holdco free and clear of all liens and encumbrances, and terminated, discharged and released the Directors & Officers’ Charge.
27. The GSI Transaction was the result of a fair, thorough and robust sale and investment solicitation process conducted by FTICA, with the assistance of the Monitor, for the business, operations and assets of GSI. It effectively provided for the sale of all remaining assets of the Debtors.
28. On April 22, 2026, this Court also issued a stay extension order thereby extending the Stay Period until August 28, 2026, as appears from the Court record.

III. **ACTIVITIES OF THE MONITOR SINCE THE LAST HEARING**

29. Since the Court’s last hearing, on April 22, 2026, the Monitor notably:
- posted a copy of its sixth report, the GSI AVO and the latest stay extension order on the Monitor’s website;
 - monitored the receipts and disbursements of the Debtors;

- sought and obtained recognition, on May 8, 2026, of the GSI AVO by the US Court in the context of the Debtors' Chapter 15 Proceedings;
 - closed the GSI Transaction on May 15, 2026, and issued the Certificate of the Monitor confirming same, as appears from the Court record;
 - assisted with certain post-closing tasks in relation to the GSI Transaction;
 - proceeded with the distribution of \$17.5 million to the Lenders from the combination of the net proceeds resulting from the GSI Transaction as well as the undistributed portion of the Mach Collected Amount in accordance with the GSI AVO.
 - settled the post-closing working capital adjustments provided for under the GSI transaction and the release to the Monitor of the US \$500,000 holdback provided for in connection therewith;
 - held discussions with its advisors and the Lenders regarding next steps and the orderly wind-down of the CCAA Proceedings; and
 - responded to inquiries from various stakeholders.
30. Additionally, since the last hearing, the Monitor has continued working to effectuate the orderly wind-down of these CCAA Proceedings and the Chapter 15 Proceedings, which process is expected to conclude in the coming months.

IV. RELIEF SOUGHT

A. Extension of the Stay Period

31. The Stay Period currently expires on August 28, 2026.
32. With the present Application, the Monitor is seeking to extend the Stay Period up to and until September 30, 2026, which will provide additional time to, *inter alia*, establish and implement a plan for the orderly wind-down of the CCAA Proceedings as well as the Chapter 15 Proceedings, and, subject to Court approval, effectuate any final distributions to the Lenders.
33. Consequently, the Monitor submits that the requested extension of the Stay Period up to and until September 30, 2026, is appropriate and necessary in the circumstances.
34. Based on the cash flow projections and assumptions which are set out in the Monitor's Seventh Report (R-2), the Monitor expects to have sufficient funding and liquidity to cover anticipated expenses during the extended Stay Period.

35. The Monitor has acted and continues to act in good faith and with diligence throughout the CCAA Proceedings, and the requested extension is appropriate in the circumstances.

V. CONCLUSION

36. For the reasons set forth above, the Monitor respectfully submits that it is both appropriate and necessary that the relief sought herein be granted.
37. With such relief, the Monitor will be able to conduct and advance the orderly wind-down of the Debtors and these CCAA Proceedings for the benefit of all stakeholders.

FOR THESE REASONS, MAY IT PLEASE THIS HONOURABLE COURT TO:

GRANT the present *Application for a Stay Extension Order*.

ISSUE an order substantially in the form of the draft Stay Extension Order communicated herewith as **Exhibit R-1**.

THE WHOLE WITHOUT COSTS, save and except in the event of contestation.

Montréal, August 21, 2026

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Our file: 1266816

SWORN DECLARATION

I, the undersigned, Patrick Fillion, CPA, CF, having my professional address at 1000 Sherbrooke West, Suite 915, Montréal, Québec, H3A 3G4, do solemnly declare:

1. I am an authorized representative of FTI Consulting Canada Inc., acting in its capacity as court-appointed Monitor of the Debtors.
2. All the factual allegations contained in the Application are true.

AND I HAVE SIGNED:



Patrick Fillion

Solemnly affirmed before me by
videoconference, in Montréal, on August
21, 2026.



Commissioner for Oaths for Québec



**NOTICE OF PRESENTATION
COMMERCIAL DIVISION**

TO: **SERVICE LIST**

PRESENTATION OF THE PROCEEDING

You are hereby notified of the attached Application for a Stay Extension Order (Section 11, 11.02(2) and ff of the *Companies' Creditors Arrangement Act*, RSC 1985, c C-36.)

TAKE NOTICE the Court has advised the Monitor that it is prepared to extend the Stay Period until September 30, 2026, without a hearing on the basis of the evidence in the Court record, provided that no party objects to such proposed extension.

Should you wish to object to the extension of the Stay Period until September 30, 2026, you are required to serve a written Notice of Objection on the Service List no later than August 26, 2026 at 3:30 pm.

PLEASE GOVERN YOURSELF ACCORDINGLY.

MONTREAL, August 21, 2026

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Our file: 1266816

**C A N A D A
PROVINCE OF QUÉBEC
DISTRICT OF MONTRÉAL**

SUPERIOR COURT
Commercial Division

(Sitting as a court designated pursuant to the
Companies' Creditors Arrangement Act, RSC
1985, c. C-36)

Nº: 500-11-065405-256

**IN THE MATTER OF THE COMPROMISE OR
ARRANGEMENT OF:**

**9541-1906 QUEBEC INC.
(FORMER PELICAN INTERNATIONAL INC.)**

-and-

**9541-1906 INC.
(FORMER CONFLUENCE OUTDOOR INC.)**

-and-

PELICAN US TOPCO LLC

Debtors

-and-

FTI CONSULTING CANADA INC.

Monitor/Applicant

LIST OF EXHIBITS

Exhibit R-1	Stay Extension Order
Exhibit R-2	Monitor's Seventh Report

Montréal, August 21 , 2026

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EXHIBIT R-1

SUPERIOR COURT
(Commercial Division)

CANADA
PROVINCE OF QUEBEC
DISTRICT OF MONTREAL

No.: 500-11-065405-256

DATE: August 27, 2026

BEFORE THE HONOURABLE KAREN M. ROGERS, J.S.C.

IN THE MATTER OF THE COMPROMISE OR ARRANGEMENT OF:

9541-1906 QUÉBEC INC. (FORMER PELICAN INTERNATIONAL INC.)

-and-

9541-1906 INC. (FORMER CONFLUENCE OUTDOOR INC.)

-and-

4624-4891, LLC (FORMER PELICAN US TOPCO LLC)

Debtors

-and-

FTI CONSULTING CANADA INC.

Monitor/Applicant

STAY EXTENSION ORDER

- [1] **CONSIDERING** the *Application for a Stay Extension Order* dated August 21, 2026 (the “**Application**”) filed by FTI Consulting Canada Inc. (the “**Monitor**” or the “**Applicant**”), pursuant to *Companies’ Creditors Arrangement Act*, RSC, 1985, c. C-36 (the “**CCAA**”), the sworn statement and the exhibits filed in support thereof;
- [2] **CONSIDERING** the Initial Order issued by this Court on March 19, 2025, as amended and restated on March 28, 2025, and August 11, 2025 (the “**Initial Order**”);
- [3] **CONSIDERING** that the Stay Period (as defined in the Initial Order) currently expires on August 28, 2026;

- [4] **CONSIDERING** that it is appropriate and economical to extend the Stay Period (as defined in the Initial Order) until September 30, 2026.
- [5] **CONSIDERING** the Service List (as defined in the Initial Order) was notified the Application, advised of the proposed extension and invited to submit any objections thereto prior to August 26, 2026 at 15:30 ("**Objection Deadline**");
- [6] **CONSIDERING** the absence of any contestation or objection to the proposed extension prior to the Objection Deadline;
- [7] **CONSIDERING** that it is appropriate to issue the order sought in the Application without a hearing;
- [8] **GIVEN** the provisions of the CCAA;

THE COURT HEREBY:

- [9] **GRANTS** the Application.
- [10] **ORDERS** that all capitalized terms not otherwise defined herein shall have the meanings ascribed to them in the Initial Order.
- [11] **DECLARES** that sufficient prior notice of the presentation of the Application has been given by the Monitor to all interested parties.
- [12] **PERMITS** service of this Order at any time and place and by any means whatsoever.

STAY PERIOD

- [13] **EXTENDS** the Stay Period (as defined in the Initial Order) up to and including **September 30, 2026.**

GENERAL

- [14] **ORDERS** that, unless otherwise indicated in this Order, all other provisions of the Initial Order shall remain in full force and effect in accordance with the Initial Order.
- [15] **DECLARES** that this Order and all other orders in these proceedings shall have full force and effect in all provinces and territories in Canada.
- [16] **REQUESTS** the aid and recognition of any Court, tribunal, regulatory or administrative body in any Province of Canada and any Canadian federal court or in the United States of America, including without limitation the United States Bankruptcy Court for the district of South Carolina (Grenville Division), and any court or administrative body elsewhere, to give effect to this Order and to assist

the Debtors, the Monitor and their respective agents in carrying out the terms of this Order.

[17] **THE WHOLE WITHOUT COSTS.**

The Honourable Karen M. Rogers, J.S.C.

MTRE SANDRA ABITAN
MTRE ILIA KRAVTSOV
MTRE JACK M. LITTLE
MTRE CATHERINE SAYA
(OSLER HOSKIN & HARCOURT LLP)
COUNSEL TO THE MONITOR

Hearing date: August 27, 2026

EXHIBIT R-2

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CANADA
PROVINCE OF QUÉBEC
DISTRICT OF MONTREAL
COURT N°:500-11-065405-256

SUPERIOR COURT
Commercial Division

**IN THE MATTER OF THE COMPANIES' CREDITORS
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS
AMENDED OF:**

**9541-1906 QUEBEC INC.
(FORMER PELICAN INTERNATIONAL INC.)**

-and-

**4624-4891, LLC
(FORMER PELICAN US TOPCO LLC)**

-and-

**9541-1906, INC.
(FORMER CONFLUENCE OUTDOOR INC.)**

Debtors

-and-

FTI CONSULTING CANADA INC.

Monitor

**SEVENTH REPORT TO THE COURT
SUBMITTED BY FTI CONSULTING CANADA INC.,
IN ITS CAPACITY AS MONITOR**

INTRODUCTION AND PROCEDURAL HISTORY

1. On February 28, 2025, 9541-1906 Quebec Inc. (then known as Pelican International Inc.) ("**Pelican**") filed a Notice of Intention to Make a Proposal under the relevant provisions of the *Bankruptcy and Insolvency Act*, RSC 1985, c B-3, ("**NOI Proceedings**"), and KPMG Inc. was appointed as the proposal trustee in the NOI Proceedings.
2. On March 18, 2025, National Bank of Canada ("**NBC**"), as administrative agent, collateral agent and hypothecary representative, of a syndicated secure loan advanced by NBC, Bank of Montreal, Fédération des Caisses Desjardins du Québec and the Toronto-Dominion Bank (collectively the "**Lenders**"), filed an application entitled *Application for the Issuance of an Initial Order, an Amended and Restated Initial Order and a Sale and Investment Solicitation Process Order* (the "**Initial Application**") before this honourable Court (the "**Court**") to commence proceedings under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36 (as amended, the "**CCAA**") seeking the issuance of an initial order declaring that Pelican, 4624-4891, LLC (then known as Pelican US Topco LLC) ("**Pelican Topco**") and 9541-1906 Inc. (then known as Confluence Outdoor Inc.) ("**Confluence**" and, together with Pelican and Pelican Topco, the "**Debtors**") are debtor companies subject to the CCAA, providing a stay of proceedings in respect of the Debtors, appointing FTI Consulting Canada Inc. ("**FTI**" or the "**Monitor**") as monitor to the Debtors as well as various other reliefs (the "**CCAA Proceedings**").
3. On March 18, 2025, FTI, then in its capacity as proposed monitor, issued its pre-filing report to the Court (the "**Pre-Filing Report**") as part of these CCAA Proceedings. The purpose of the Pre-Filing Report was to provide the Court with information regarding the Debtors' financial situation and the relief sought by the Lenders as part of the Initial Application, and, more specifically, as part of the proposed initial order.
4. On March 19, 2025, the Court issued the order sought by the Initial Application and rendered an order (the "**Initial Order**"), which provides for, *inter alia* (i) a stay of proceedings against the Debtors, their properties and their directors and officers until and including March 28, 2025; (ii) the appointment of FTI as monitor to the Debtors in the context of the CCAA Proceedings; (iii) the approval of an interim financing facility up to \$4,000,000 entered into between the Lenders (in such capacity, the "**Interim Lenders**"), and the Debtors, as borrowers (the "**Interim Financing**"), to be secured by an "**Interim Lender's Charge**" of \$4,800,000; (iv) the approval of the key employee retention plan (the "**KERP**") to be secured by a charge in the amount of \$495,000 (the "**KERP Charge**"); (v) the establishment of an administration charge of \$1,000,000; and (vi) the establishment of a directors' and officers' charge (the "**D&O Charge**") in the amount of \$1,300,000.
5. On March 19, 2025, the Court also issued a sale and investment solicitation process order (the "**SISP Order**") thereby, *inter alia*, approving the conduct by the Monitor of a sale and investment solicitation process with respect to the Pelican and Confluence business, the whole in accordance with the procedures annexed to the SISP Order.
6. On March 21, 2025, the United States Bankruptcy Court District of South Carolina (the "**US Court**") granted a provisional relief pursuant to section 1519 of the United States Bankruptcy Code (the "**Chapter 15 Proceedings**").
7. On March 28, 2025, the Court granted an *Amended and Restated Initial Order* ("**ARIO**"), which provides for, *inter alia* (i) a stay of proceedings against the Debtors, their properties and their directors and officers until April 28, 2025 (the "**Stay Period**"); (ii) the increase of the Interim Financing by an additional amount of \$2,800,000 for a total amount of \$6,800,000, to be secured by an Interim Lender's Charge of \$8,160,000; and (iii) the reduction of the D&O Charge to \$900,000.

8. On March 28, 2025, the Court also ordered Overseas Express Consolidators (Canada) Inc. ("**OEC**") to remit to the Debtors the goods withheld by OEC in exchange for the payment of the sums due in respect of the relevant containers. OEC was asserting an alleged right of retention over certain containers as a result of certain unpaid pre-filing arrears. Without prejudice to the parties' rights, the Court deferred the determination of any such retention right to a subsequent hearing to occur prior to a distribution to the Debtors' creditors.
9. On April 15, 2025, the US Court granted an order (i) recognizing the CCAA Proceedings as the foreign main proceeding; (ii) recognizing the foreign representative; (iii) recognizing the Initial Order, the ARIO and the SISF Order; and (iv) granting related relief.
10. On April 23, 2025, the Monitor filed an *Application for the Issuance of an Approval, Vesting and Assignment Order and Ancillary Relief* in respect of the Pelican and Confluence business.
11. On April 28, 2025, the Court issued an *Approval, Vesting and Assignment Order* in respect of the Pelican and Confluence business (the "**GM AVO**"), pursuant to the provisions of the CCAA, thereby approving an Asset Purchase Agreement dated April 23, 2025, between Pelican International Inc. and Confluence as vendors, 9539-5893 Quebec Inc., as purchaser, and Groupe Mach Acquisition Inc., as a guarantor of the purchaser (the "**Mach Transaction**").
12. That same date, the Court issued a stay extension order thereby extending the Stay Period until August 11, 2025.
13. On May 10, 2025, the Monitor served and filed with this Court the *Certificate of the Monitor* confirming the closing of the Mach Transaction.
14. On June 11, 2025, the GM AVO was recognized by the US Court in the context of Chapter 15 Proceedings.
15. On August 6, 2025, the Monitor filed an *Application for a Second Amended and Restated Initial Order and a Distribution Order* (the "**Second ARIO and Distribution Order**").
16. On August 11, 2025, the Court issued the Second ARIO and Distribution Order pursuant to the CCAA, which provided for, *inter alia*, the following relief:
 - the distribution, in priority to any payment to the Lenders, of approximately \$110,000 to certain of the Debtors' employees in respect of priority amounts owing to them for unpaid vacation pay and bonuses accumulated in the six (6) month period preceding the filing of the NOI Proceedings, in accordance with section 36(7) of the CCAA;
 - the distribution of \$35,500,000 from the proceeds of the Mach Transaction to NBC, in its capacity as administrative agent, in partial repayment of the amounts owing to the Lenders;
 - the withholding of \$257,946 from the proceeds of the Mach Transaction in order to secure the alleged right asserted by OEC against the Debtors, including any alleged right of retention for pre or post filing debts (the "**OEC Reserve**");
 - authorizing the Monitor to retain the OEC Reserve *in trust* until a settlement is reached between the Debtors and OEC or until further order of the Court;

- terminating, discharging and releasing certain CCAA Charges (as defined in the ARIO);
 - extending the Stay Period until November 30, 2025.
17. On November 25, 2025, the Court issued a Stay Extension Order, extending the Stay Period until December 19, 2025.
 18. On December 12, 2025, the Court issued a Stay Extension Order, further extending the Stay Period until May 29, 2026 (the “**December Stay Extension Order**”).
 19. On April 22, 2026, the Court issued an Approval, Vesting and Distribution Order (the “**GSI AVO**”), approving the sale of Pelican Topco’s 85% equity interest in GSI Outdoor LLC (“**GSI**”) to GSI IDK Holdco, Inc., pursuant to the Unit Purchase Agreement dated April 8, 2026, (the “**GSI Transaction**”).
 20. On April 22, 2026, the Court issued a Stay Extension Order, further extending the Stay Period until August 28, 2026 (the “**April Stay Extension Order**”).
 21. This seventh report of the Monitor (the “**Seventh Report**”) is submitted to the Court in support of the Monitor’s *Application for the Issuance of a Stay Extension Order* (the “**Application**”) thereby seeking an extension of the stay of proceedings until September 30, 2026.
 22. The Seventh Report is divided as follows:
 - The Monitor’s activities since the issuance of the Sixth Report;
 - The Debtors’ cash flow results for the period ended August 21, 2026;
 - The Debtor’s weekly cash flow projections for the period ending on October 4, 2026
 - The extension of the Stay Period;
 - The Monitor’s conclusions and recommendations on the relief sought.
 23. The Seventh Report should be read in conjunction with the First, Second, Third, Fourth, Fifth, and Sixth Reports.

TERMS OF REFERENCE

24. In preparing this Seventh Report, the Monitor has relied upon unaudited financial information of the Debtors, the Debtors’ books and records, certain financial information prepared by the Debtors and discussions with various parties (the “**Information**”).
25. Except as otherwise described in this Seventh Report:
 - (a) The Monitor has not audited, reviewed, or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would comply with Generally Accepted Assurance Standards pursuant to the Chartered Professional Accountants of Canada Handbook; and
 - (b) The Monitor has not examined or reviewed financial forecasts and projections referred to in this Seventh Report in a manner that would comply with the procedures described in the Chartered Professional Accountants of Canada Handbook.

26. The Monitor has prepared this Seventh Report solely for the purpose of providing the Court with information in relation to the relief sought by the Debtors, and this Seventh Report should not be relied upon for any other purpose.
27. Future oriented financial information reported in or relied upon in preparing this Seventh Report is based on assumptions regarding future events; actual results may vary from forecasts, and such variations may be material.
28. Unless otherwise stated, all monetary amounts contained herein are expressed in **Canadian Dollars**. Capitalized terms not otherwise defined herein have the meanings given to them in the previous reports, or in the Initial Application, in the ARIO, the Second ARIO applications, and the Application.

THE MONITOR'S ACTIVITIES SINCE THE ISSUANCE OF THE SIXTH REPORT

29. Since the last hearing, the Monitor posted a copy of the Sixth Report and the latest stay extension order on its Website.
30. The Monitor continued to regularly oversee the Debtors' receipts and disbursements.
31. The Monitor responded to inquiries from the Debtors' creditors and former employees regarding the restructuring process and the CCAA Proceedings.
32. On May 8, 2026, the Monitor sought and obtained recognition of the GSI AVO by the US Court in the context of the Debtors' Chapter 15 Proceedings.
33. On May 15, 2026, the Monitor closed the GSI Transaction and issued the Certificate of the Monitor.
34. On May 29, 2026, the Monitor distributed an amount of \$17.5M to the Lenders in accordance with the GSI AVO.
35. The Monitor finalized the post-closing working capital adjustments process under the GSI Transaction and authorized the release to the Monitor of the \$US500k holdback established in connection with the transaction.
36. The Monitor also held numerous discussions with its advisors and the Lenders regarding next steps and the orderly wind-down of the CCAA Proceedings.

THE DEBTORS' CASH FLOW RESULTS FOR THE PERIOD ENDED AUGUST 21, 2026

37. Appendix B of the Sixth Report set out the Debtors' cash flow projections for the period ending August 30, 2026 (the "**April CF Forecast**").
38. The Debtors' actual cash flow for the 19-week period ended August 21, 2026, is compared to the April CF Forecast in the table attached hereto as **Appendix A**.
39. The Debtors' closing cash balance as of August 21, 2026, was \$4.3M, which constitutes a positive variance of \$531K. The Monitor has the following comments regarding the key elements of the Debtors' cash flow to August 21, 2026:

- (a) Net receipts were \$16.1M higher than projected. This positive variance is mainly attributable to the receipt of the proceeds from the GSI Transaction.
- (b) Net disbursements were approximately \$17.0M higher than projected, primarily due to:
 - (i) Distribution to secured creditors was \$17.5M higher than projected. This negative variance is mainly due to timing caused by the GSI transaction;
 - (ii) The remaining balance is mainly attributable to Professional fees, which were \$394k lower than projected. This positive variance is mainly due to timing resulting from the delayed GSI transaction.
- (c) As of the date of this Seventh Report, all post-filing expenses incurred by the Debtors have been or will be paid in the normal course of business out of the proceeds under the Monitor's control.

THE DEBTORS' WEEKLY CASH FLOW PROJECTIONS FOR THE PERIOD ENDING ON OCTOBER 4, 2026

- 40. To determine the Debtors' post-closing cash flow and ongoing financing requirements during these CCAA Proceedings, the Monitor prepared the weekly cash flow forecast (the "**August CF Forecast**") for the 6-week period ending on October 4, 2026 (the "**Cash Flow Period**"). The August CF Forecast reflects the fees and expenses related to the ongoing CCAA Proceedings including any potential post-closing matters in relation to the GSI Transaction. A copy of the August CF Forecast is attached as **Appendix B** to this Seventh Report.
- 41. All fees and expenses related to the CCAA Proceedings during the Cash Flow Period will be paid from the cash on hand, which is mainly composed of the undistributed proceeds collected from the Mach Transaction and the GSI Transaction.
- 42. The cash balance as at August 21, 2026, represents the aggregate cash held by the Monitor.
- 43. The August CF Forecast shows a net cash inflow of approximately \$240k for the Cash Flow Period, as summarized below:

\$CAD in thousands	Total
Receipts	693.0
Disbursements	
Professional fees	453.0
Employees priority claim	-
Distribution to secured creditors	-
Total disbursements	453.0
Net cash variation	240.0
Cash balance at beginning	4,278.9
Net cash variation	240.0
Cash balance at end	4,518.9

44. The Monitor's review consisted of inquiries, analytical procedures and discussion related to information supplied by certain former Management and employees of the Debtors and GSI. Since hypothetical assumptions need to be supported, the Monitor's procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the August CF Forecast.
45. Based on its review, nothing has come to the attention of the Monitor that causes it to believe that, in all material respects:
 - (a) The hypothetical assumptions are not consistent with the purpose of the August CF Forecast;
 - (b) As at the date of this Seventh Report, the August CF Forecast does not reflect the probable and hypothetical assumptions.
46. Since the August CF Forecast is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, the Monitor expresses no assurance as to whether the August CF Forecast will be achieved.
47. The August CF Forecast has been prepared solely for the purpose described in Note A on the face of the August CF Forecast and readers are cautioned that it may not be appropriate for other purposes.

EXTENSION OF THE STAY PERIOD

48. The Monitor is seeking to extend the Stay Period to September 30, 2026, which will provide additional time to, inter alia, establish and implement a plan for the orderly wind-down of the CCAA Proceedings as well as the Chapter 15 Proceedings, and, subject to Court approval, effectuate any final distributions to the Lenders.
49. Accordingly, the Monitor submits that the requested extension of the Stay Period up to and until September 30, 2026, is appropriate and necessary in these circumstances.
50. As previously noted, based on the August CF Forecast, the Monitor is of the view that the Debtors will have sufficient cash to meet their obligations during the extended Stay Period.
51. The Monitor has acted and continues to act in good faith and with diligence throughout the CCAA Proceedings, and the requested extension is appropriate in the circumstances.
52. In light of the foregoing, the Monitor respectfully submits that an extension of the Stay Period is justified in the circumstances and recommends that the Court grant an order extending the Stay Period until and including September 30, 2026, with the possibility of further extensions as the Court may deem appropriate.

THE MONITOR'S CONCLUSIONS AND RECOMMENDATIONS ON THE RELIEF SOUGHT

53. The Monitor is of the view that the relief sought in the Application is appropriate and necessary to allow the Monitor to pursue the restructuring initiatives for the benefit of all stakeholders.

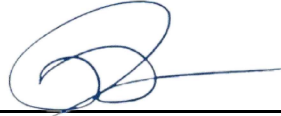
DATED AT MONTREAL, this 21st day of August 2026

FTI Consulting Canada Inc.

In its capacity as Monitor of the Debtors

A blue ink signature, appearing to be 'M. Franco', written over a horizontal line.

Martin Franco, CPA, CIRP, LIT
Senior Managing Director

A blue ink signature, appearing to be 'P. Fillion', written over a horizontal line.

Patrick Fillion, CPA
Managing Director

Appendix A

Pelican International Inc., Pelican US Topco LLC & Confluence Outdoor Inc. Budget to Actual in thousands of \$CAD		For the 19-week period ended August 21, 2026		
		Actual \$	Budget \$	Variance \$
Receipts				
Interest		18	13	5
Assets sales proceed		16,047	-	16,047
Deposit reimbursement		-	-	-
GST/QST Reimbursement		22	-	22
Other		-	-	-
Total receipts		16,087	13	16,074
Disbursements				
Professional fees		538	932	394
Professional fees - GSI		37	70	33
Employees priority claim		-	-	-
General administration		1	-	(1)
Bank Fees		2	-	(2)
Distribution to secured creditors		17,486	-	(17,486)
Foreign exchange loss (gain)		(50)	-	50
Total disbursements		18,014	1,002	(17,012)
Net cash variance		(1,927)	(989)	(938)
Cash balance at beginning		6,207	4,738	1,469
Cash balance at end		4,280	3,749	531

Appendix B

Pelican International Inc. - Consolidated

CCAA CFF

in thousands of \$CAD

Week #	1	2	3	4	5	6	
Week starting	Aug.24/ 26	Aug.31/ 26	Sep.7/ 26	Sep.14/ 26	Sep.21/ 26	Sep.28/ 26	6 weeks
Week ending	Aug.30/ 26	Sep.6/ 26	Sep.13/ 26	Sep.20/ 26	Sep.27/ 26	Oct.4/ 26	Total
<i>Receipts</i>							
Interest	-	-	4.0	-	-	-	4.0
Net proceeds from sales of shares - GSI Outdoor	-	-	-	689.0	-	-	689.0
Total receipts	-	-	4.0	689.0	-	-	693.0
<i>Disbursements</i>							
Professional fees	-	131.0	53.0	7.0	92.0	170.0	453.0
Distribution to secured creditors	-	-	-	-	-	-	-
Total disbursements	-	131.0	53.0	7.0	92.0	170.0	453.0
Net cashflow	-	(131.0)	(49.0)	682.0	(92.0)	(170.0)	240.0
Cash balance at beginning	4,278.9	4,278.9	4,147.9	4,098.9	4,780.9	4,688.9	4,278.9
Cash balance at end	4,278.9	4,147.9	4,098.9	4,780.9	4,688.9	4,518.9	4,518.9

APPENDIX B

NOTE A – PURPOSE

The purpose of this cash-flow projection is to determine the liquidity requirements of the Debtors during the Stay Period.

NOTE B - GENERAL

The August CF Forecast has been prepared by the Monitor using probable and hypothetical assumptions set out in the notes to the August CF Forecast.

The Monitor's review of the August CF Forecast consisted of inquiries, analytical procedures and discussions related to information supplied. Since the hypothetical assumptions need not be supported, the Monitor's procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the August CF Forecast.

NOTE C - DEFINITIONS

(1) CASH-FLOW FORECAST:

In respect of a Company, means a statement indicating, on a weekly basis (or such other bases as is appropriate in the circumstances), the projected cash-flow of the Company as defined in section 2(1) of the Act based on Probable and Hypothetical Assumptions that reflect the Debtors' planned course of action for the period covered.

(2) HYPOTHETICAL ASSUMPTIONS:

Means assumptions with respect to a set of economic conditions or courses of action that are not necessarily the most probable in the Debtors' judgment but are consistent with the purpose of the August CF Forecast.

(3) PROBABLE ASSUMPTIONS:

Means assumptions that:

- (i) The Debtors believe reflect the most probable set of economic conditions and planned courses of action, Suitably Supported that are consistent with the plans of the Debtors; and
- (ii) Provide a reasonable basis for the August CF Forecast.

(4) SUITABLY SUPPORTED:

Means that the Assumptions are based on either one or more of the following factors:

- (i) The past performance of the Debtors;
- (ii) The performance of other industry/market participants engaged in similar activities as the Debtors;
- (iii) Feasibility studies;
- (iv) Marketing studies; or
- (v) Any other reliable source of information that provides objective corroboration of the reasonableness of the Assumptions.

The extent of detailed information supporting each Assumption, and an assessment as to the reasonableness of each Assumption, will vary according to circumstances and will be influenced by factors such as the significance of the Assumption and the availability and quality of the supporting information.

NOTE C – ASSUMPTIONS

Assumptions	Source	Probable Assumption	Hypothetical Assumption
<u>Cash balance at beginning</u>	Based on current bank balances.	X	
<u>Forecast cash receipts</u>			
Interest	Based on the latest interest rate and the forecasted reserve account balance.		X
Net proceeds from sales of shares – GSI Outdoor	Based on the Unit Purchase Agreement dated April 8, 2026	X	
<u>Forecast cash disbursements</u>			
Professional fees	Monitor’s estimate of professional fees to be incurred during the forecasted period for the monitor, the monitor’s legal counsels, the GSI SISP Advisor, and the Applicant’s legal counsel.		X

No. : 500-11-065405-256

SUPERIOR COURT
(Commercial Division)
PROVINCE OF QUÉBEC
DISTRICT OF MONTRÉAL

**IN THE MATTER OF THE COMPANIES'
CREDITORS ARRANGEMENT ACT OF:**

**9541-1906 QUÉBEC INC. (FORMER PELICAN
INTERNATIONAL INC. ET ALS.**

Debtors

-and-

FTI CONSULTING CANADA INC.

Monitor/Applicant

**APPLICATION FOR A STAY EXTENSION
ORDER, AFFIDAVIT, NOTICE OF
PRESENTATION, LIST OF EXHIBITS,
EXHIBITS**

ORIGINAL

CODE : BO 0323 O/F : 1266816

Mtre Sandra Abitan, Mtre Ilia Kravtsov
Mtre Jack M. Little and Mtre Catherine Saya

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